

# Agenda

## Children and Young People Scrutiny Committee

| Date:  | Tuesday 28 February 2023   |
|--------|--|
| Time:  | 2.30 pm  |
| Place: | Herefordshire Council Offices, Plough Lane, Hereford,<br>HR4 0LE                                       |
| Notes: | Please note the time, date and venue of the meeting.<br>For any further information please contact:    |
|        | Simon Cann, Democratic Services Officer<br>Tel: 01432 260667<br>Email: simon.cann@herefordshire.gov.uk |

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## Agenda for the meeting of the Children and Young People Scrutiny Committee

#### Membership

ChairpersonCouncillor Phillip HowellsVice-chairpersonCouncillor Jennie Hewitt

Councillor Graham Andrews Councillor Toni Fagan Councillor Helen l'Anson Councillor Mike Jones Councillor John Stone Councillor David Summers

Wiktor Daron

Andy James

Sam Pratley Fiona Reid Representative of the Archdiocese of Cardiff Parent governor representative for the special school sector Representative of the Diocese of Hereford Representative of Families

## Agenda

| 11. |                | EN'S SERVICES IMPROVEMENT PLAN – IMPLEMENTATION<br>UPDATE  | <b>Pages</b><br>5 - 18 |
|-----|----------------|--|------------------------|
|     |                | ose of this report is to present an update to the committee in respect ogress and implementation of the Children's Improvement Plan. |                        |
|     | That:<br>a) Th | endation(s)<br>nat the contents of this report are noted by the Children and Young<br>eople scrutiny committee                       |                        |

#### Herefordshire Council Ref chart Progress good looks like link Measure Dec-22 Jan-23 Feb-23 Mar-23 Corporate responsibility - the help and protection of children and those in care and care leavers, so this is prioritised and 1 embedded across the council and partnerships. **1.1** Number and % of care experienced young people aged 19 - 21 in education, employment Higher is better 42/108 44/109 and training $\mathbf{V}$ chart 1.1 39% 40% **1.2** Number and % of Early Help assessments completed by services other than the Higher is better 89/146 35/62 Herefordshire Council Early Help Team $\mathbf{V}$ chart 1.2 61% 56% Workforce - The sufficiency and stability of staff, including sufficient numbers of foster carers, so children receive a timely 2 response to having their needs identified and met across the service. 2.1 % of the established workforce that is permanent (established posts currently set at 284.96 Higher is better chart 2.1 59% 60% $\mathbf{\Lambda}$ FTE.) **2.2** Average social worker allocation (excluding Newly Qualified Social Workers) Lower is better chart 2.2 17.0 17.2 ok Number of social workers more than than 24 children allocated 2.3 Lower is better chart 2.3 10 12 $\mathbf{\Lambda}$ **2.4** Number of in-house foster care households Higher is better 100 100 ACENDA ITEM 2.5 Number of in-house foster care placements offered 193 193 **2.6** % of available in-house fostering capacity utilised. Higher is better TBC TBC

## Herefordshire Council

| Ref  | Measure   |  | good looks like                               | Progress | chart<br>link    | Dec-22    | Jan-23    | Feb-23 | Mar-23 |
|------|---|--|---|----------|------------------|-----------|-----------|--------|--------|
| 3    | Timeliness - The timely and robust identification an<br>harm, including, but not limited to, the response to<br>homeless, children living in private fostering arrang | pre-birth children and babies, 16- and | nd young people who<br>1 17-year-olds who pro |          |                  |           |           |        |        |
| 3.1  | Number and % of child and family assessments com  | pleted within timescales               | Higher is better                              |          |                  | 198 (291) | 236 (304) |        |        |
|      |   |  |   | 1        | <u>chart 3.1</u> | 69.0%     | 78%       |        |        |
| 3.2  | Number and % of strategy meetings created and con   | npleted in timescale                   | Higher is better                              |          |                  | 92/96     | 173/178   |        |        |
|      |   |  |   | <b>^</b> | <u>chart 3.2</u> | 96%       | 97%       |        |        |
| റ3.3 | Number and % of Initial Child Protection Conference<br>strategy discussion at which the need for child prote  |  | Higher is better                              |          |                  | 11/18     | 24/37     |        |        |
|      |   |  |   | T        | <u>chart 3.3</u> | 61.0%     | 65%       |        |        |
| 3.4  | Number and % of return interviews which took place episode ending   | within 72 hours of the missing         | Higher is better                              |          |                  | ТВС       | ТВС       |        |        |
|      |   |  |   |          | <u>chart 3.4</u> | ТВС       | TBC       |        |        |

|     | Herefordshire Council  | Children and Families - Measures that Matter |                  |              |                  |           |           |        |          |  |  |
|-----|--|--|------------------|--------------|------------------|-----------|-----------|--------|----------|--|--|
| Ref | f  |  | good looks like  | Progress     | chart<br>link    | Dec-22    | Jan-23    | Feb-23 | Mar-23   |  |  |
| 4   |  | lanning and purposeful visits that are       | •                | l need.      | IIIK             | Det-22    | Jan-25    | rep-25 | IVIdI-23 |  |  |
| 4.1 | . Number of Audits completed   |  |                  | $\checkmark$ |                  | 33        | 31        |        |          |  |  |
| 4.2 | Number and % of audit grades at inadequate (post r   | noderation)                                  | Lower is better  |              |                  | 16        | 16        |        |          |  |  |
|     |  |  |                  |              | <u>chart 4.2</u> | 48%       | 52%       |        |          |  |  |
| 4.3 | Number and % of audit grades at requires improven  | nent (post moderation)                       | Lower is better  | ↑            | chart 4.2        | 14<br>42% | 10<br>32% |        |          |  |  |
| 7   |  |  |                  |              |                  | 4270      | 5270      |        |          |  |  |
| 4.4 | Number and % of audit grades at good (post modera  | ation)                                       | Higher is better | ¥            |                  | 3         | 5         |        |          |  |  |
|     |  |  |                  | •            | <u>chart 4.2</u> | 9%        | 16%       |        |          |  |  |
| 4.5 | Number and % of audit grades at outstanding (post  | moderation)                                  | Higher is better |              |                  | 0         | 0         |        |          |  |  |
|     |  |  |                  |              | <u>chart 4.2</u> | 0%        | 0%        |        |          |  |  |
| 5   | <i>, , ,</i>   |  | -                |              | 1                |           |           |        |          |  |  |
|     | Number of Family Group Conferences (FGC) (when e   |  | Higher is better |              |                  | 1         | 1         |        |          |  |  |
| 6   | Urgency - Monitoring to prevent drift and delay. Th<br>Outline (PLO), permanence planning, children subje<br>children's homes. |  | • •              |              |                  |           |           |        |          |  |  |

## Herefordshire Council

## **Children and Families - Measures that Matter**

| Ref |  | and to also Rive | Progress | chart | D 22   | 1 22   | F.4. 22 | May 22 |
|-----|--|------------------|----------|-------|--------|--------|---------|--------|
|     | Measure  | good looks like  |          | link  | Dec-22 | Jan-23 | Feb-23  | Mar-23 |
| 6.1 | Number and % of children for whom PLO pre-proceedings were completed within 16 weeks (Rolling Year)  | Higher is better |          |       | 9      | 5      |         |        |
|     |  |                  |          |       | 33%    | 33%    |         |        |
| 6.2 | Number of children in unregistered provision, including where the Corporate Director's <b>oversight</b> and decision is recorded on the child's record |                  |          |       | 2      | 2      |         |        |
| 6.3 | Number of children subject to Deprivation of Liberty (DoL), including the % of these children where DoL has been in place for 6 months or more         | Lower is better  |          |       |        | 6      |         |        |
|     |  |                  |          |       |        | 33%    |         |        |
| 8   |  |                  |          |       |        |        | 1       |        |

produced by Gary McBain Corporate Performance Team

## Herefordshire Council

| Ref | Measure   |  | good looks like       | Progress | chart<br>link    | Dec-22 | Jan-23            | Feb-23 | Mar-23 |
|-----|---|--|-----------------------|----------|------------------|--------|-------------------|--------|--------|
|     | The availability of support and services to meet chi<br>interventions, access to dentistry, life-story work, e<br>transitions into independence and sufficient suitab | motional and mental health support,    | ding timely access to | -        |                  |        |                   |        |        |
| 7.1 | Number and % of children in care with an up-to-date   | e initial health assessment            | Higher is better      |          |                  | 76/130 | 41/63             |        |        |
|     |   |  |                       |          | <u>chart 7.1</u> | 58%    | 65%               |        |        |
| 7.2 | Number and % of children in care with an up-to-date   | e dental check                         | Higher is better      |          |                  | 35/76  | 17/41             |        |        |
| ٥   |   |  |                       |          | <u>chart 7.2</u> | 46%    | 41%               |        |        |
|     | number and % of children in care for 6 months or lo   | nger who have a life-story book        | Higher is better      |          |                  | ТВС    | ТВС               |        |        |
|     |   |  |                       |          |                  | ТВС    | ТВС               |        |        |
| 7.4 | number and % of care leavers aged 19 -21 who live i   | n suitable accommodation               | Higher is better      |          |                  | 83/108 | 84/109            |        |        |
|     |   |  |                       |          | <u>chart 7.4</u> | 77%    | 77%               |        |        |
|     | Management - oversight and grip across the service effective supervision.   | to include clear structures and servic | e pathways, and regu  | lar and  |                  |        |                   |        |        |
|     | Number and % of allocated children who have an up supervision completed on their record   | -to-date (within the past month)       | Higher is better      |          |                  |        | 627 out of<br>987 |        |        |
|     |   |  |                       | ↓        | <u>chart 8.1</u> |        | 63.5%             |        |        |
|     |   |  |                       |          |                  |        |                   |        |        |



|   | Ref |  |                            |                  | Due en es | chart            |        |        |        |        |
|---|-----|--|----------------------------|------------------|-----------|------------------|--------|--------|--------|--------|
|   |     | Measure  |                            | good looks like  | Progress  | link             | Dec-22 | Jan-23 | Feb-23 | Mar-23 |
| : |     | Number and % of concerns raised and were resolved at Resolution Protocol | t stage one of the Dispute | Higher is better |           |                  | 3/4    | 3/4    |        |        |
|   |     |  |                            |                  |           |                  | 75%    | 75%    |        |        |
| : | 8.3 | The number of unallocated cases in the service without                   | t SW allocation            | Lower is better  |           | <u>chart 8.3</u> | 24     | 14     |        |        |

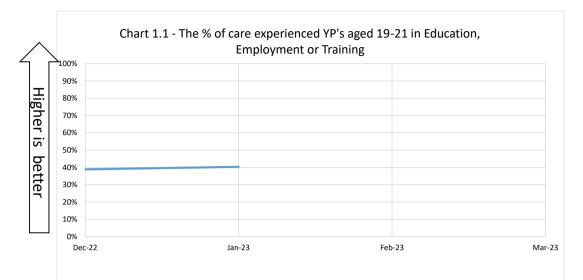
## Herefordshire Council

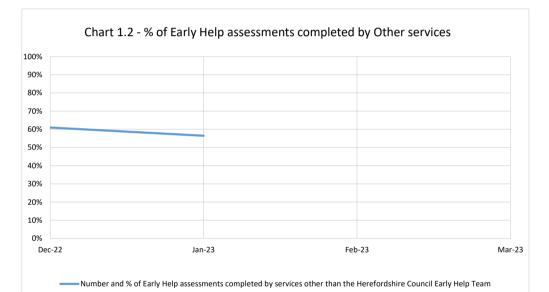
| Ref      |  |                  | Progress | chart            |         |        | - 1 - 00 |        |
|----------|--|------------------|----------|------------------|---------|--------|----------|--------|
| 9        | Measure<br>Performance and QA - arrangements to support and test service improvements.   | good looks like  | -        | link             | Dec-22  | Jan-23 | Feb-23   | Mar-23 |
| 3        | renormance and QA - an angements to support and test service improvements.   |                  |          |                  |         |        |          |        |
| 9.1      | Number and % of children's file audits completed by Managers, Child Protection   | Higher is better |          | chart 9.1        | 21/50   | 31/48  |          |        |
|          | Conference Chairs and Independent Reviewing Officers   |                  | •        |                  |         |        |          |        |
|          |  |                  |          |                  | 42%     | 65%    |          |        |
| 9.2      | Number and % of completed children's file audits moderated by senior leaders (DLT  | Higher is better |          |                  | 10      | 13     |          |        |
|          | members)   |                  | ↓        |                  |         |        |          |        |
|          |  |                  |          | <u>chart 9.2</u> | 48%     | 42%    |          |        |
| 9.3      | Number of outstanding priority actions on the audit tracker following an inadequate audit  | Lower is better  |          |                  | ТВС     | TBC    |          |        |
| <b>→</b> | outcome where concerns were escalated about the likelihood of significant harm   |                  |          |                  |         |        |          |        |
|          |  |                  |          |                  |         |        |          |        |
| 10       | Services to support children and young people with Special Educational Needs and or a Di   | sability (SEND)  |          |                  |         |        |          |        |
| 10.1     | AUDIT OF EHC PLANS: Percentage of EHC Plans issued within the period that were deemed  | Lower is better  |          |                  | NEW     | TBC    |          |        |
|          | to meet the required standard following audit.   |                  |          |                  | MEASURE |        |          |        |
| 10.2     | 5  | Higher is better |          |                  | 71.4%   | TBC    |          |        |
| 10.3     | weeks as a proportion of all EHCP's issued in the year.<br>TIMELINESS OF DRAFT EHC PLANS: Percentage of Draft EHCPs issued by the LA within 16 |                  |          |                  | 90.8%   | ТВС    |          |        |
| 10.5     | weeks as a proportion of all EHCP's issued in the year.  |                  |          |                  | 50.070  | 100    |          |        |
| 10.4     | PHASE TRANSFER – PRIMARY: Percentage of children with a EHCP in Yr6 who had their  | Higher is better |          |                  | 11.3%   | TBC    |          |        |
|          | annual review completed and EHCP issued in time for primary Admission round allocations  |                  |          |                  |         |        |          |        |
| 10.5     | PHASE TRANSFER – SECONDARY: Percentage of children with a EHCP in Yr11 who had their   |                  |          |                  | 0.0%    | TBC    |          |        |
|          | annual review completed and EHCP issued within timescale for secondary Admission   |                  |          |                  |         |        |          |        |



| Re  |  |                  | Due guere | chart |        |        |        |        |
|-----|--|------------------|-----------|-------|--------|--------|--------|--------|
|     | Measure  | good looks like  | Progress  | link  | Dec-22 | Jan-23 | Feb-23 | Mar-23 |
| 10  | TIMELINESS - HEALTH ADVICE: Percentage of newly issued EHC Plans where Health Care | Higher is better |           |       | 88.6%  | TBC    |        |        |
|     | advice was received within deadline.   |                  |           |       |        |        |        |        |
| 10. | TIMELINESS - SOCIAL CARE ADVICE: Percentage of newly issued EHC Plans where Social |                  |           |       | 83.1%  | TBC    |        |        |
|     | Care advice was received within deadline.  |                  |           |       |        |        |        |        |
|     |  |                  |           |       |        |        |        |        |
|     |  |                  |           |       |        |        |        |        |
|     |  |                  |           |       |        |        |        |        |
|     |  |                  |           |       |        |        |        |        |
|     |  |                  |           |       |        |        |        |        |

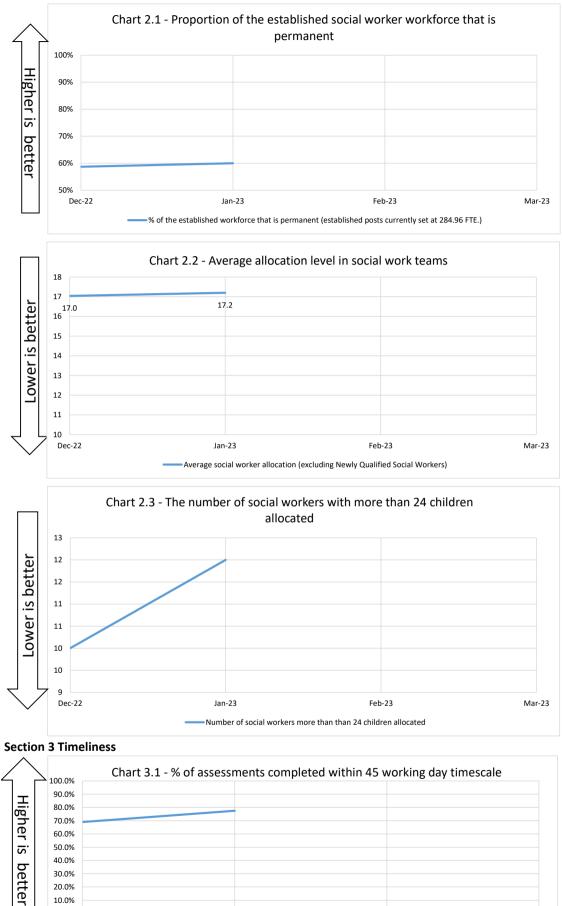
#### Section 1 Corporate Responsibility





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#### Section 2 Workforce Capacity



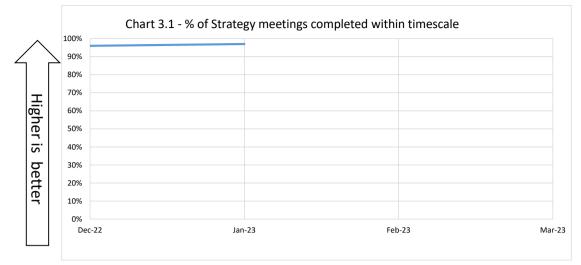
0.0% Dec-22

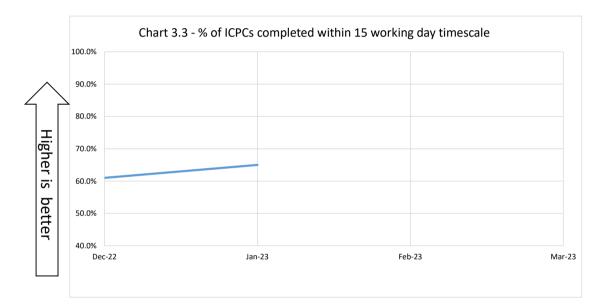
Feb-23

Jan-23

Mar-23

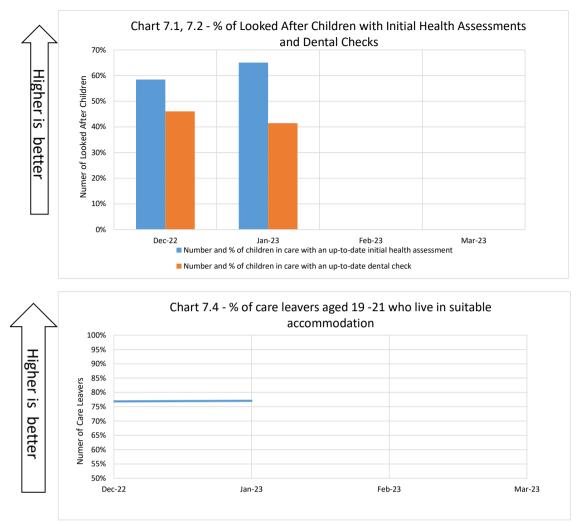
#### Section 3 Timeliness (continued)



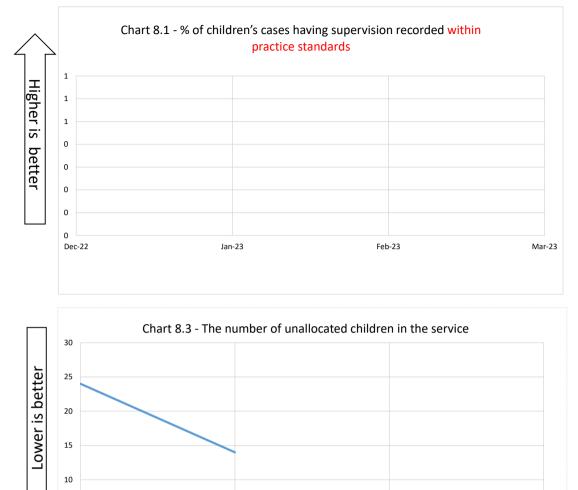




#### Section 7 The Availability of Services



#### Section 8 Management Oversight



Jan-23

5

0 Dec-22

Feb-23

Mar-23

#### Section 9 Performance and Quality Assurances

